

About ITSMA And ABM Leadership Alliance

ITSMA



Research



Education



Advisory



Community



















Get Social

#OptimizingABM







@ITSMA_B2B

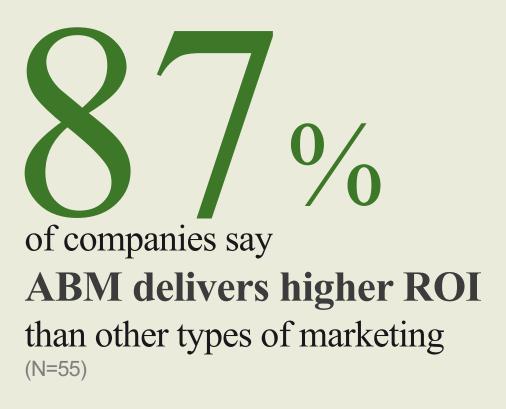
The incredible rise of account-based marketing amdocs [24]7 **M**INF WEB Adobe* AVAVA **:::**BetterWorks BLACK & VEATCH Capgemini **CENSEO**HEALTH (omput controductor **Certain** CGI ciena Deltek. DELUXE DEMANDBASE Docu Sign DXC.technology FÍNCAD EXTERNALIT **FUÏITSU SSS** GETSMARTCONTENT **©global**edit **Go**Animate Google HCL **FHEINZ** Infosys JUNIPE. KPIAG HITACHI **KEO**Marketing Hewlett Packard MADISON LOGIC LABELINSIGHT Localytics **™** McAfee LIFE SCIENCE CONNECT NetApp^{*} paloalto networks. **Microsoft** NTTData accenture **ISaMa** SITA RADIUS radiate^t **RIGHT SCALE** Transformation Supplyframe TATA COMMUNICATIONS Teradata. SmartRecruiters THOMSON REUTERS SUNGARD*
AVAILABILITY
SERVICES** TATA TATA CONSULTANCY SERVICES unisys xerox TOTANGO UNISYS verizon 🚺 vodafone xerox 🔊 **Zettaset vm**ware

2001 2002 2003 2004 2005 2006 2007 2008 2009 2010 2011 2012 2013 2014 2015 2016 2017 2018

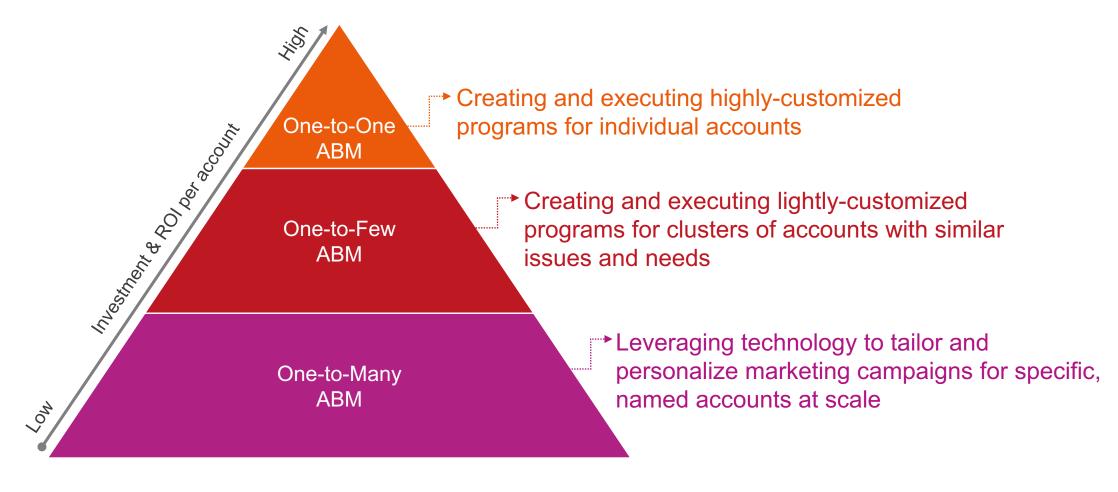
Why ABM?

- ✓ Buyers demand relevance
- ✓ Improved ability to target
- ✓ Available tools and technologies

✓ It works!

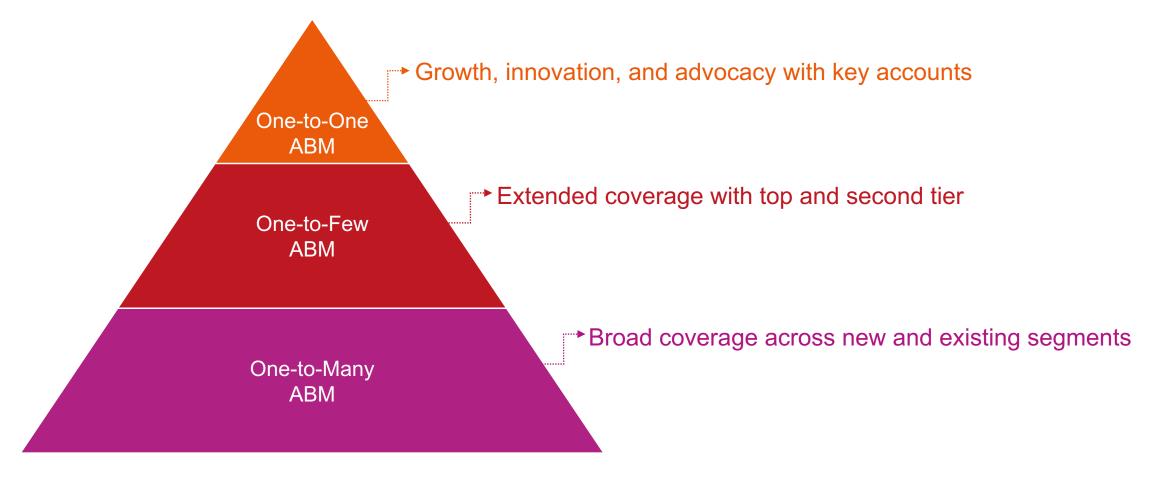


As ABM has taken off, three distinct types have emerged



Source: ITSMA

ABM's Next Move: Moving to a Blended Approach



Source: ITSMA



AGENDA

•	9:00 AM-9:15 AM	Welcome—Dave Munn, ITSMA
٠	9:15 AM-10:00 AM	Optimizing ABM Investment: The Case for a Blended Approach Jessica Fewless, Demandbase & Rob Leavitt, ITSMA
٠	10:00 AM-10:30 AM	Measuring and Communicating ABM Success Erica Short & Patricia Rollins, CA Technologies
٠	10:30 AM-11:00 AM	Selecting and Segmenting Target Accounts Rudy Dillenseger, Microsoft
٠	11:00 AM-11:45 AM	Designing and Managing Campaigns Mat Rider, MongoDB & Scott Sobers, Teradata
÷	11:45 AM-1:00 PM	Lunch and Birds of a Feather Discussions



AGENDA

■ 1:00 PM−1:30 PM Leveraging Personalization to Get Results

Chris Bondhus, Brightcove

Rose Morabito, Brightcove

1:30 PM-2:00 PM Partnering with Sales

Amy Holtzman, Splash

■ 2:00 PM-2:45 PM Broadening and Deepening Your ABM Program

Amy Craven, SAP

2:45 PM-3:30 PM Wrap up/Closing Session

Jessica Fewless, Demandbase & Rob Leavitt, ITSMA



ITSMA

Thank You!



David C. Munn
President & CEO
ITSMA
dmunn@itsma.com
+1 781 862 8500, x117
@davidcmunn



Rob Leavitt Senior Vice President, ITSMA

Jessica Fewless Vice President, ABM Strategy & Field Marketing, Demandbase

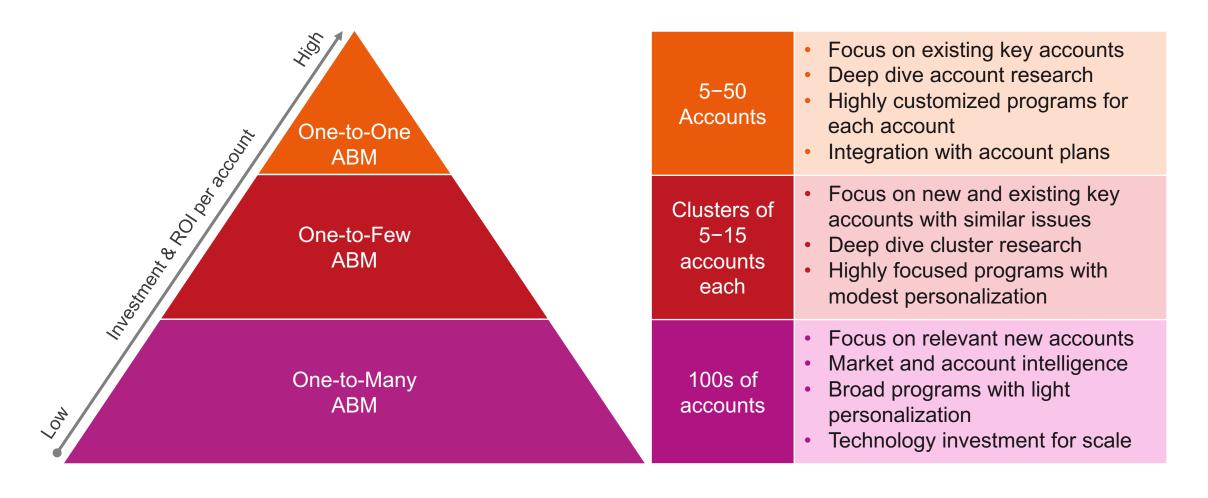


#OptimizingABM

Where are we now?

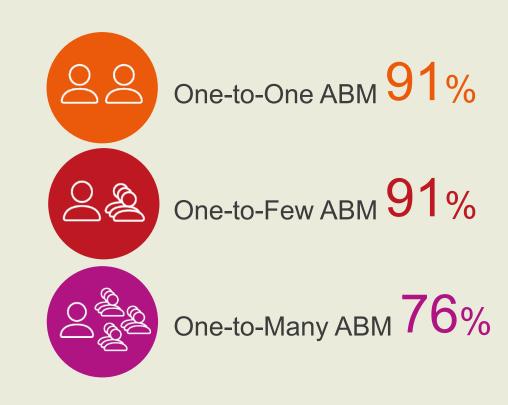


Understanding the three types of ABM today



All three types are generating great success

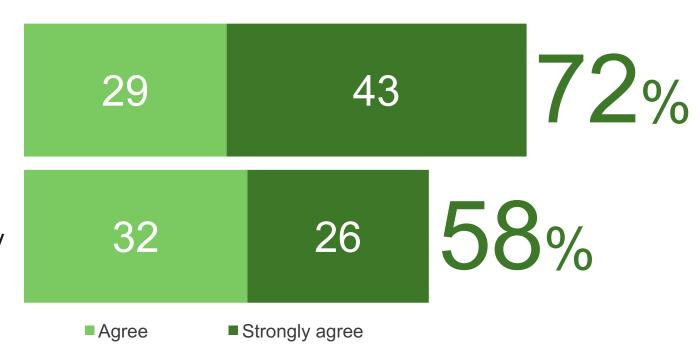
6 / 0/o
of companies say
ABM delivers higher ROI
than other types of marketing
(N=55)



The benefits of ABM extend across all of marketing, and beyond

The principles of ABM are influencing the way we do all our marketing today

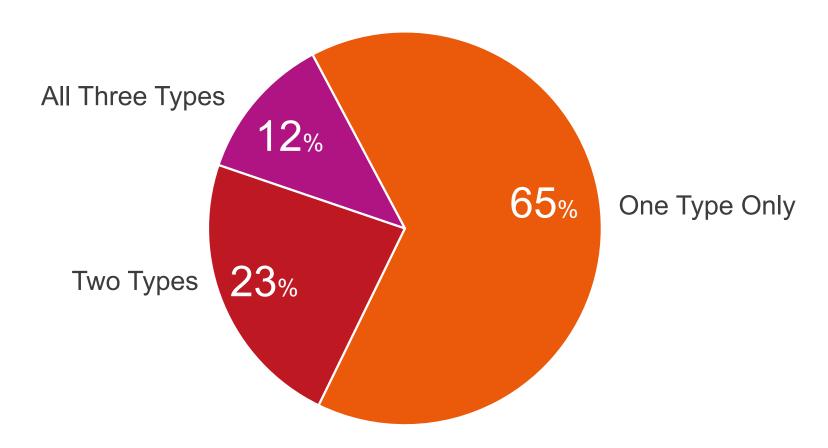
ABM is playing a major role in making our entire company more customer centric



% of respondents who agree and strongly agree with the statement (N=72)
Source: ITSMA and ABM Leadership Alliance Account-Based Marketing Benchmarking Survey, July 2017

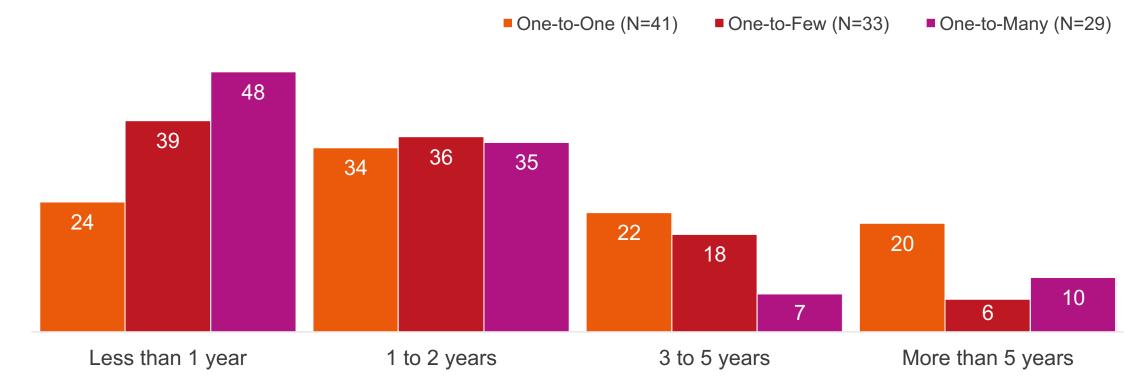
Some companies are moving to a blended approach but most are implementing just one type

% of respondents (N=82)



Most ABM-ers are still early in their journey

How long have you had an ABM program? % of respondents



Common challenges include developing the right assets, tailoring approaches, and educating the organization

What are the top three challenges you face in your ABM programs? % of respondents (N=72)



Note: Up to three responses allowed.

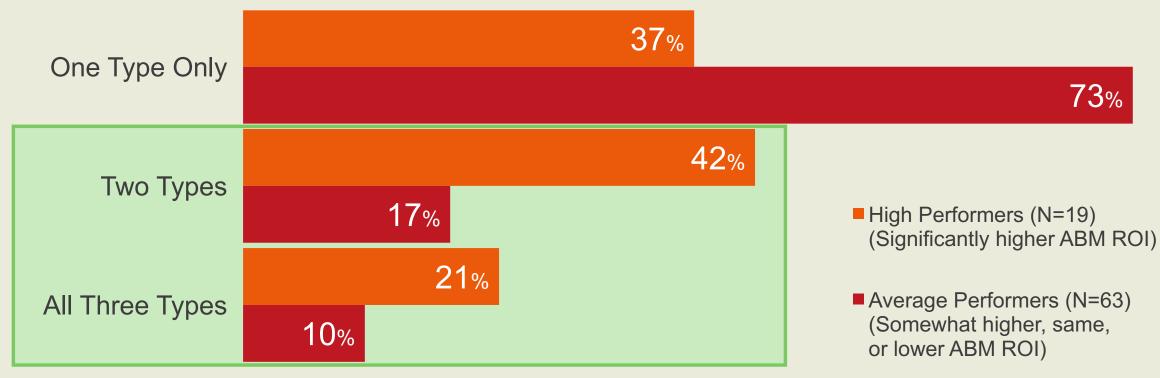
Looking ahead, a majority of ABM-ers plan to scale their programs, often with a blended approach

O/o
Plan to scale ABM in the next 12 months
N=72

Will adopt a blended approach to do so

High performing ABM marketing organizations are more likely to follow a blended approach

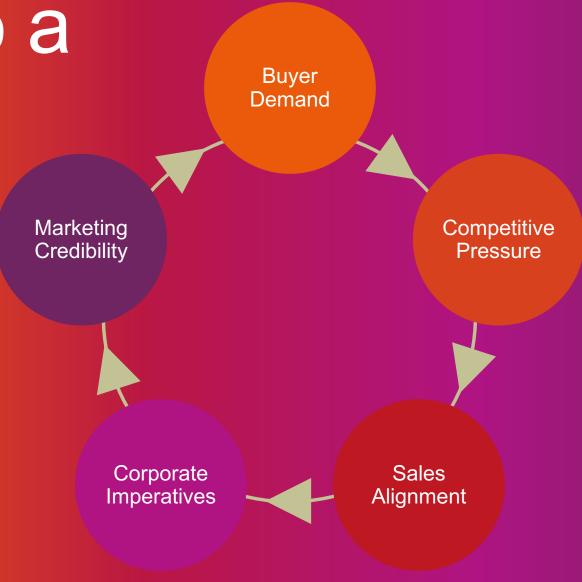
% of respondents



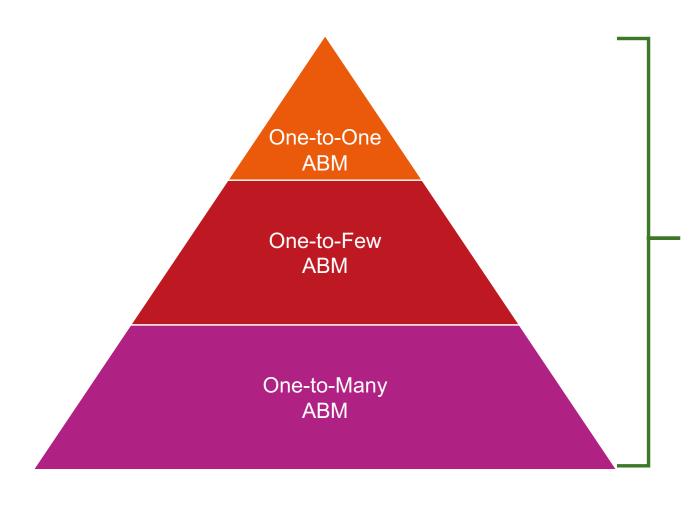
Note: Differences are statistically significant.

High performing organizations are those that are seeing ABM deliver significantly higher ROI than for other types of marketing

Why move to a blended approach?



Seven considerations for a blended strategy



- 1. Program objectives
- 2. Account segmentation
- 3. Campaign management
- 4. Organization and skills
- 5. Technology infrastructure
- 6. Budgeting for success
- 7. Communicating impact

Program Objectives



Opening new markets
Proving new solutions
Revenue growth

Developing references and advocates

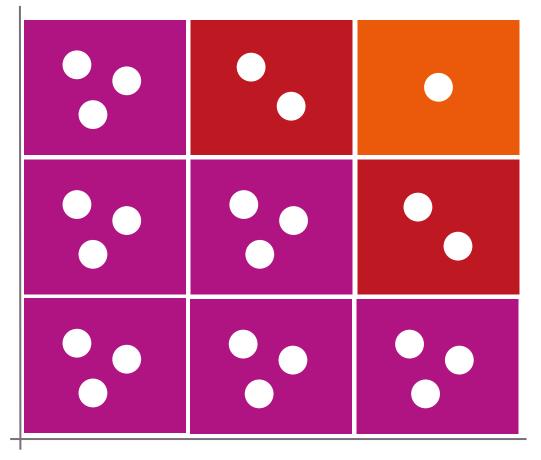
Ensuring customer success

Changing market perceptions

Account Segmentation



Relative business strength



Account attractiveness

Additional factors:

- Sales model and coverage
- Corporate growth priorities
- Marketing resources
- Customer purchase intent

Campaign Management



Top tactics for the three types of ABM



- Account-specific (bespoke) thought leadership
- Innovation days
- Executive engagement plans
- One-on-one, face-to-face meetings



- Email marketing
- Account-specific (bespoke) thought leadership
- Roadshows/events



- Email marketing
- Reverse IP/targeted digital ads/ content/retargeting
- Roadshows/events

Individualize
d Customized Segmented and
Personalized

Source: ITSMA and ABM Leadership Alliance, Optimizing Investments in Account-Based Marketing Survey, 2017

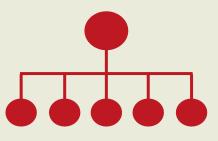
Organization and Skills



Decentralized



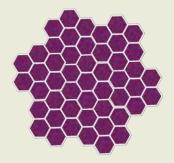
Centralized



Hub and Spoke



Honeycomb



Additional skills and knowledge:

- Customer and market intelligence
- Sales collaboration
- Data, insights, and analysis
- Customer success

Technology Infrastructure



- Infrastructure: how do you track and execute your ABM strategy?
- Account Selection: how do you get the RIGHT list in place?
- Engagement: how do you get a relevant message to your targets?
- Sales Enablement: Marketing's done their job, how do you make sure Sales gets it over the finish line?
- Measurement: How do you know what's working? What's not? What's next?



Budgeting for success

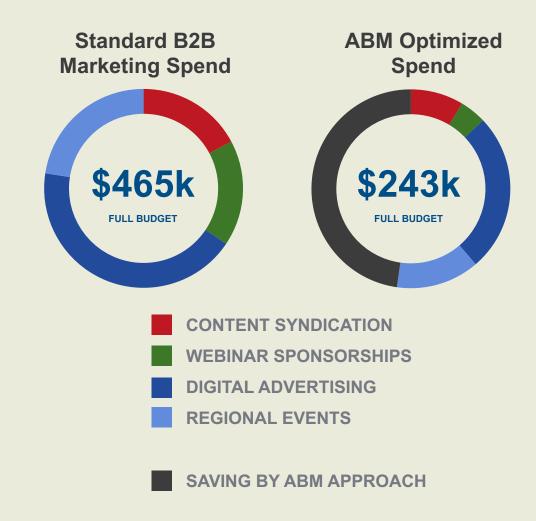


26% of the marketing budget dedicated to ABM

Spending:

Median investment per account or cluster

One-to-One ABM	One-to-Few ABM	One-to-Many ABM
\$58,667	\$50,000	N/A
(per account)	(per cluster)	



Communicating Impact



Program Dashboard (illustrative)

Reputation	Relationships	Revenue
 Sales satisfaction Customer satisfaction Brand perception References and advocates 	Account coverageAccount engagementRelationship strengthSolution innovation	 Pipeline growth Revenue growth Deal size and type Portfolio penetration Share of wallet

Questions for today!

- How might a blended strategy support my top marketing and business objectives?
- What strengths and successes can we build upon to move toward a more comprehensive ABM approach?
- Which challenges or constraints are most important to address?
- What practical examples or ideas from today are most useful?



ITSMA

Thank You!



Rob Leavitt
Senior Vice President
ITSMA
rleavitt@itsma.com
@RobLeavitt
Linkedin.com/in/rleavitt



Jessica Fewless
Vice President
ABM Strategy & Field Marketing
Demandbase
jfewless@demandbase.com
@JFewlessB2B
Linkedin.com/in/jfewless



Measuring and Communicating ABM Success

Erica Short

Tim Howell



Refine, expand and accelerate our data-driven strategy.



Measurement and Metrics



Quality Pipeline



Website Traffic



User Engagement



Lead Conversions



Implementing ABM tactics delivers measurable results.

Setting the Baseline

Accounts performance

Before ABM

vs

After Launch

- Engagement
- Website traffic
- Conversions
- Quality pipeline

• ABM vs Non-ABM



Quick Wins – Results YTD

Area of Site	Test Description	Lift Seen	Impacts
Homepage	Homepage Personalization Behavior Retargeting – serving targeted content below the hero to Increase relevancy of the homepage for visitors.	V	Targeted banner shows a 134% increase in Click Conversion. Overall increase in visitor engagement (+562% in form view, +175% in video interactions, +218% in asset download, +49% in page views per visits).
Homepage	Personalization – Top six industries	V	+\$708K estimated incremental revenue annualized. +280% in form completion, +137% in asset downloads and +22% in video interactions.
Homepage	New HP ABM Personalization v3 - Call out visiting company in the MSF Tour hero	~	Personalized MSF Tour banner won overall +44.3%; Form complete +17%; Form views +36.7%; Asset download +16.2% and video play +31.4%



Targeted vs Non-Targeted

+175% (378bps) video interactions

+758% (65bps) video complete

+145% (25bps) 25% video complete

+84% (10bps) 50% and 75% video complete

1/11/17 - 2/7/17 Final			
	Unique Visitors	Cnt of Vid Act	Video
	Saw the Xp	After Seen Xp	Action
Agile	544	54	9.93%
APIM	335	32	9.55%
WLA	353	8	2.27%
APM	373	2	0.54%
UIM	281	16	5.69%
		·	
Targeted Performance	1,886	112	5.94%
Non-Targeted Performance	1,156	25	2.16%
Lift			175%

1/11/17 - 2/7/17 Final			
	Unique Visitors	Cnt of 25% Vid	Video
	Saw the Xp	After Seen Xp	25% Complete
Agile	544	4	0.74%
APIM	335	3	0.90%
WLA	353	1	0.00%
APM	373	-	0.00%
UIM	281	1	0.36%
Targeted Performance	1,886	8	0.42%
Non-Targeted Performance	1,156	2	0.17%
Lift			145%

1/11/17 - 2/7/17 Final				
	Unique Visitors	Cnt of Vid Cmp	Video	
	Saw the Xp	After Seen Xp	Complete	
Agile	544	6	1.10%	
APIM	335	5	1.49%	
WLA	353	3	0.85%	
APM	373	-	0.00%	
UIM	281	-	0.00%	
Targeted Performance	1,886	14	0.74%	
Non-Targeted Performance	1,156	1	0.09%	
Lift			758%	

FY18 Marketing Strategy

FY18 Metrics that Matter

Revenue 1

Close Win Rate ↑

Avg contract value 1

Funnel velocity •





Thank You.

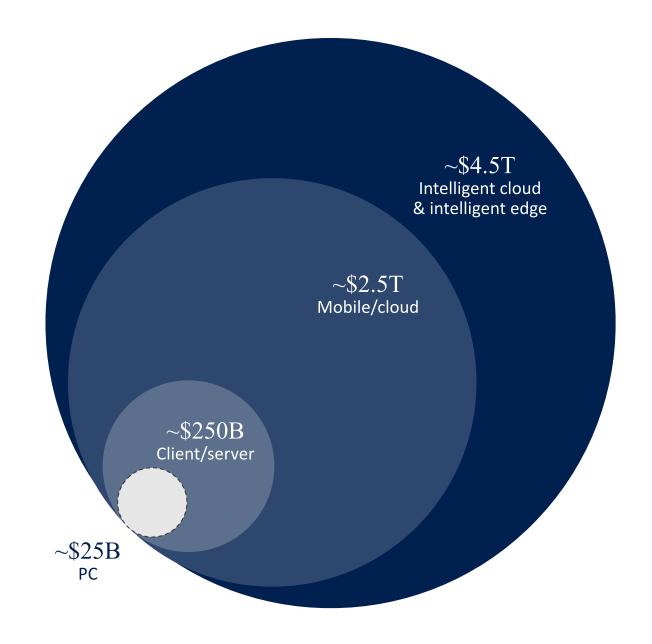


Microsoft Segmentation and Account Based Marketing Approach

Rudy Dillenseger Director of Account Based Engagement

ITSMA September, 2017

Our expanding opportunity



Digital Transformation



Empower employees



Engage customers



Optimize operations



Transform products

Enabling Digital Transformation



Modern workplace



Business applications



Applications & infrastructure



Data & AI









Engage customers



Optimize operations



Transform products

Enabling Digital Transformation



Modern workplace



Business applications



Applications & infrastructure



Data & AI







Engage customers

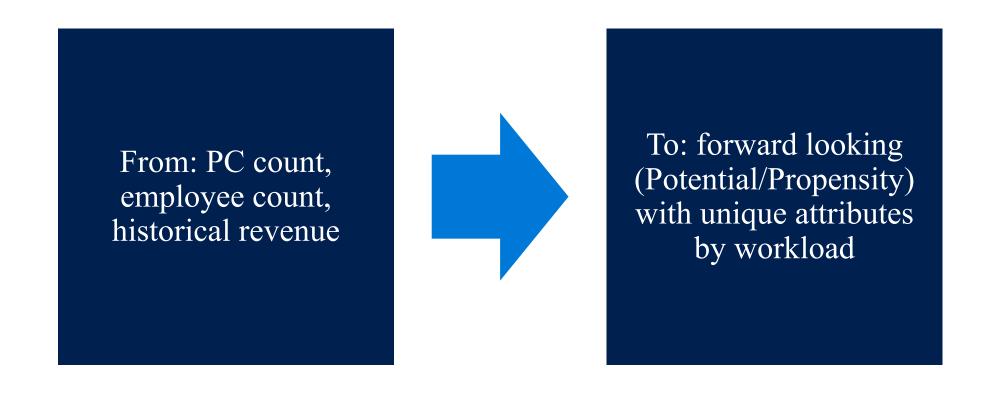


Optimize operations

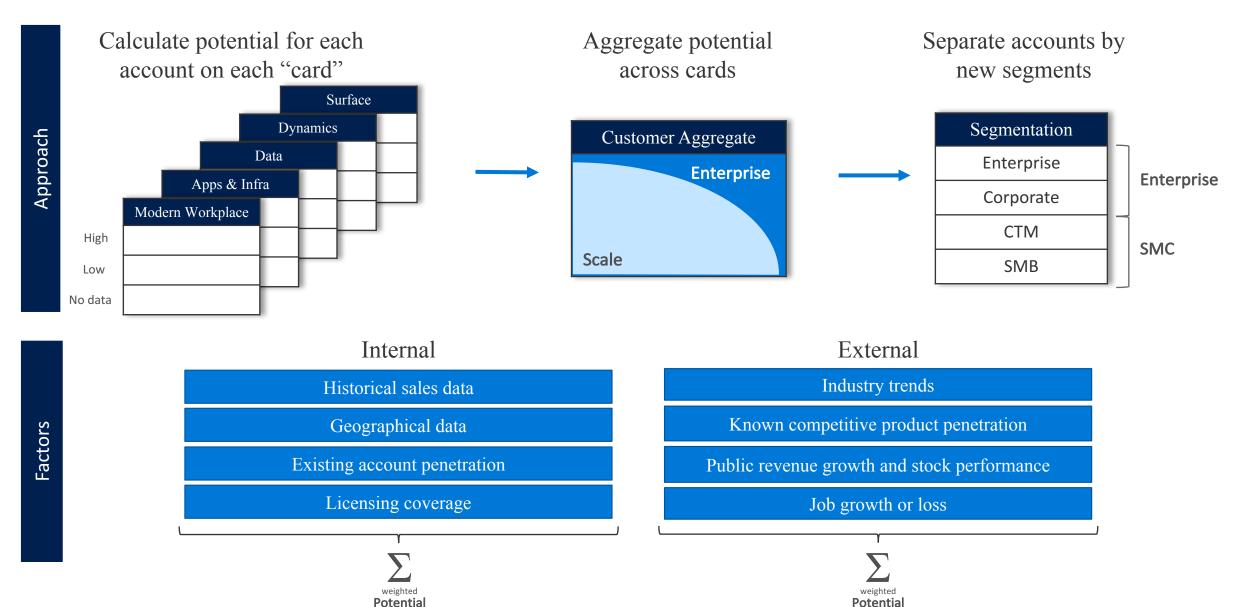


Transform products

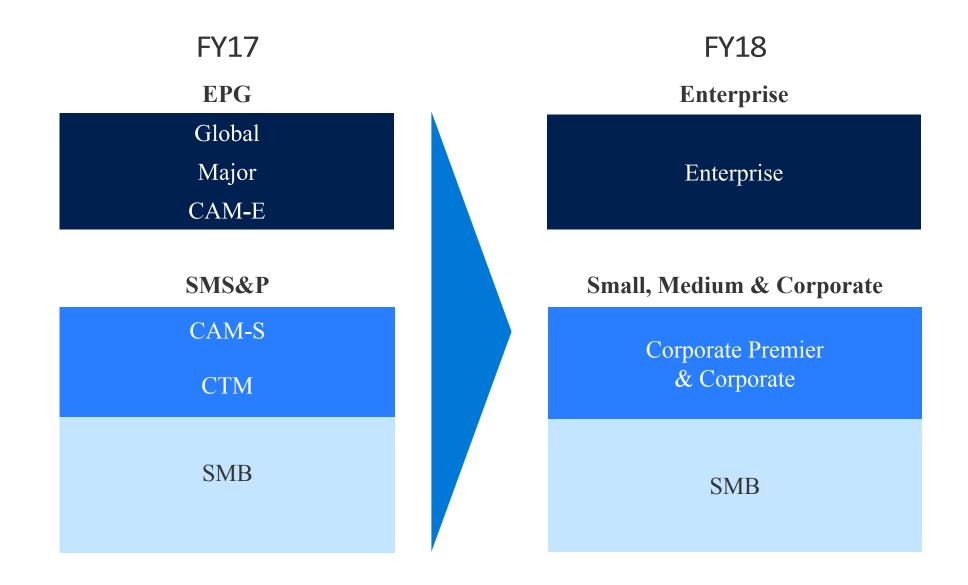
Digitally transforming customer segmentation



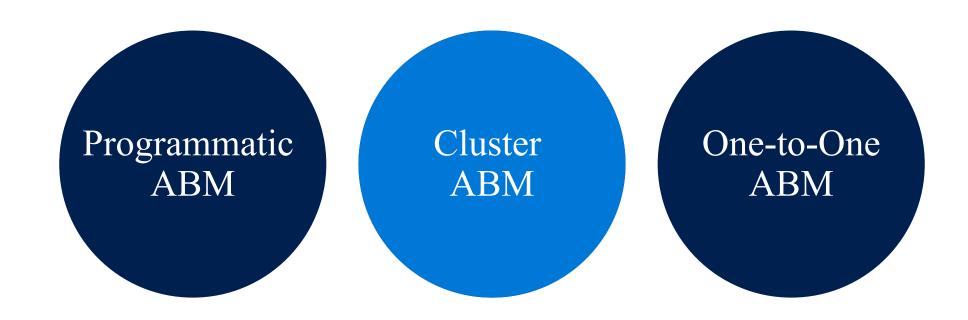
Defining Customer Potential



Simplifying our customer model



Account Based Management Initiatives



Account Based Engagement



Road to success: Redefining relationship between marketing and sales



Designing and Managing ABM Campaigns

Mat Rider: Global Director of Digital Marketing at MongoDB

Twitter: @mr_mat_rider & @MongoDB

LinkedIn: /in/matrider



Agenda

- Think about and segment target account lists
- Attract and engage accounts through digital channels
- Leverage offline tactics

Digital Technology Stack

Program Management





























Analytics

DEMANDBASE

















MarTech Tools



Top funnel: Audience targeting, ad testing, acquisition



Top funnel: Audience targeting, ad testing, acquisition



Top funnel: Audience targeting, ad testing, acquisition



Acrolla Top funnel: Retargeting site visitors



Mid funnel: Landing page performance



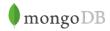
DEMANDBASE Middle funnel: Measure lift from target accounts



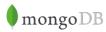
Bottom funnel: Channel acquisition tracking



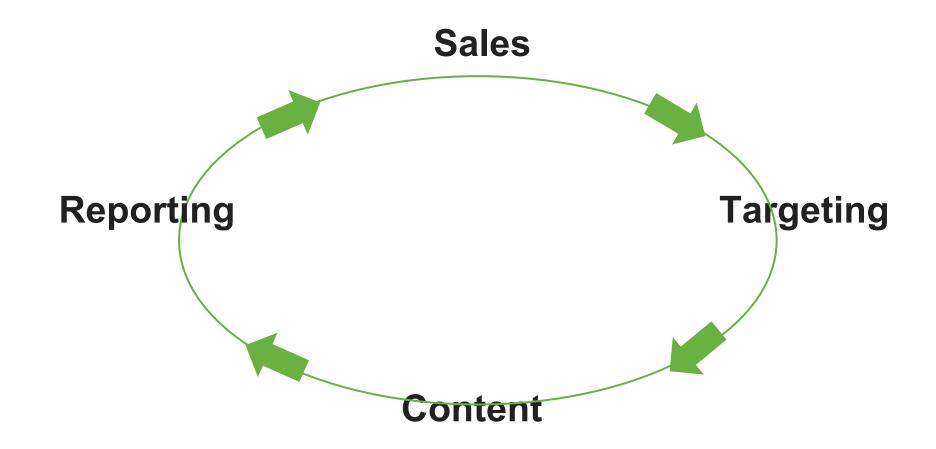
Bottom funnel: LinkedIn Nav. integration, bizible details



Think About and Segment Target Account Lists



Think About Digital ABM Life Cycle



Digital ABM Life Cycle Checklist

Sales

- Talk with Sales
 Share the
 plan
- 2. Identify **Top Targets**Together
- 3. Make sure to have Sales' buy-in so they follow up
- 4. Setup check-ins between marketing & sales

Targeting

- 1. Leverage current database
- 2. Use tracking pixels on site
- 3. Leverage capabilities of ad serving platforms
- 4. Test, Test, Test

Content

- 1. Identify user pain points
- 2. Create targeted content
- 3. Build ads based on targeted audience
- 4. Test, Test, Test

Reporting

- Build reporting that auto delivers leads
- 2. Place tracking pixels on your site
- 3. Set up multi touch tracking for campaigns



Understand Your Target Audience

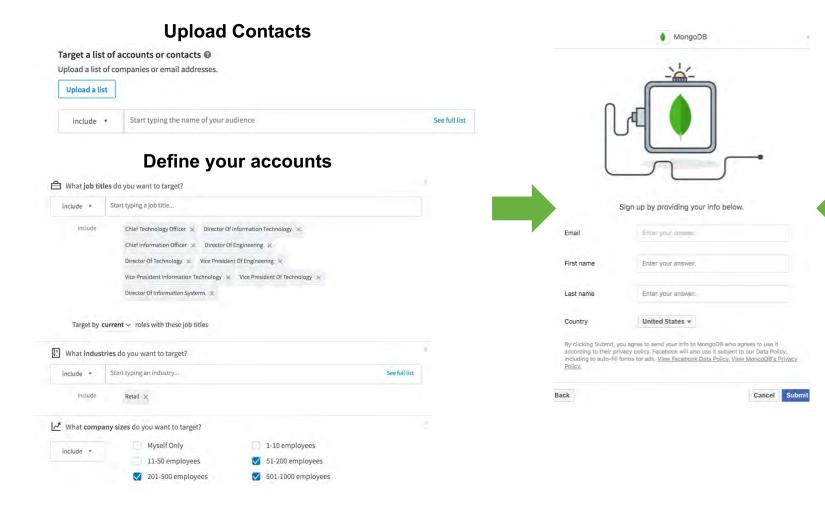
Starting Points

- Review site traffic
- Monitor organic engagement
- Look for online conversations
- Understand channel sentiment



Target Accounts Through Digital

LinkedIn



Facebook



Define your accounts

Demographics > Work > Job Titles		
Engineer		
Programmer		
Solution architect		
Interests > Additional Interests		
Computer programming		
Add demographics, interests or behaviors	Suggestions	Browse
nd MUST ALSO match at least ONE of the fo	ollowing (i)	-
Demographics > Work > Employers		
ACT Student		
ACT Student Airbus Defence and Space		
Airbus Defence and Space		
Airbus Defence and Space Alliance Healthcare Portugal		×
Airbus Defence and Space Alliance Healthcare Portugal Angle's List Blackboard Inc.	Suggestions	× Browse
Airbus Defence and Space Alliance Healthcare Portugal Angle's List Blackboard Inc. Add demographics, Interests of behaviors	Suggestions	× Browse
Airbus Defence and Space Alliance Healthcare Portugal Angie's List Blackboard Inc. Add demographics, Interests of behaviors arrow Further		, ,,,,,,,,,
Airbus Defence and Space Alliance Healthcare Portugal Angie's List Blackboard Inc. Add demographics, Interests of behaviors arrow Further	the following 🕖	× Browse
Airbus Defence and Space Alliance Healthcare Portugal Angle's List Blackboard Inc. Add demographics, Interests of behaviors arrow Further XCLUDE people who match at least ONE of	the following 🕖	

Engage Accounts Through Content

Engage Accounts Through Digital

Form Fill

Contact Us

Ad



Landing Page



Ad



Landing Page



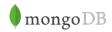
Let's Get You Running

Speed up your development by 4x. Harden your application before you go into production. Development Support gives you technical support, plus the tools and features of MongoDB Enterprise Server, in a package that makes sense for development.

Looking to get a development cluster up and running quickly? Try MongoDB Alfas, our database as a service offering. Spin up an instance in just a few minutes and start working.

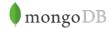
Benefits

- Get to production 4x faster, like Telefonica, by getting your questions answered quickly and removing blockers.
- Harden your application so it's ready for production and scale out with help from our expert engineers.



Engage Accounts Through Digital





Review the #s

Review Program Reports

#1 - Audience & Ad Performance

Ad Set Name	+	Delivery 🕦 🔷	Results 📵	Reach 📵	Cost per 📵
lookalike		Active1 Approved	89 Leads (Form)	35,627	\$2.45 Per Lead (Form)
interest		Active1 Approved	47 Leads (Form)	8,567	\$4.66 Per Lead (Form)
dev-title		Active 1 Approved	3 Leads (Form)	868	\$46.14 Per Lead (Form)

#2 - SALs & Velocity



#3 - Sales Feedback

16 of 16: Sep 05, 2017 04:37 AM from facebook

04:39 AM https://www.mongodb.com/thank-you/building-enterprise-grade-blockchain-databases-with-mongod

04:39 AM https://www.mongodb.com/collateral/building-enterprise-grade-blockchain-databases-with-mongod

04:37 AM https://www.mongodb.com/collateral/building-enterprise-grade-blockchain-databases-with-mongod

04:37 AM https://www.mongodb.com/collateral/building-enterprise-grade-blockchain-databases-with-mongod

04:38 AM https://www.mongodb.com/collateral/building-enterprise-grade-blockchain-databases-with-mongod

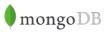
Americas_US_digital_blockchain_desktop_l

Medium: PS

WebSource: facebook

Campaign

Americas_US_digital_blockchain_desktop_l



Leverage Offline Tactics



Offline Options

Direct Message (DM)

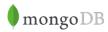
- Understand your audience
- 2. Design nurture programs based on audience info
- 3. Create an engagement plan when conversations start
- 4. Review data for learnings

Email

- 1. Design unique programs for leads/contacts from digital programs
- 2. Identify the best persona nurture track for each digital campaign

Events

- Leverage Top Target lists to drive event registration
- 2. Create a retargeting nurture program from the attendee list
- 3. Keep the offline conversation going online



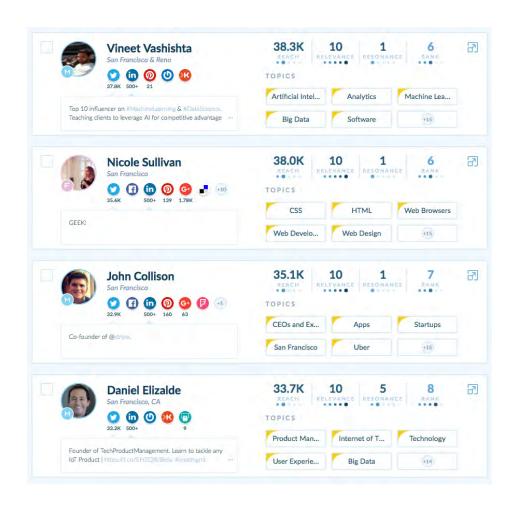
Leveraging Offline Tactics - DM

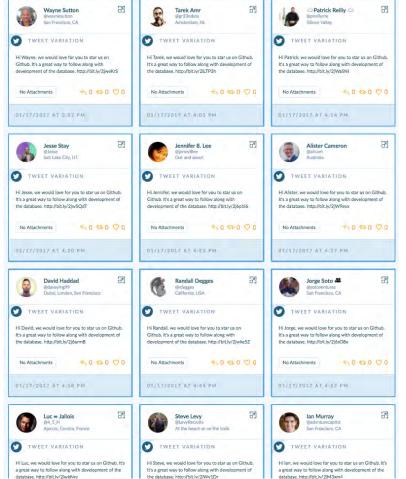
Identify

Message

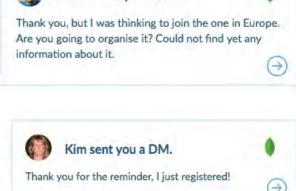
Results

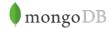
Zoltan sent you a DM.











mongoDB FOR GIANT IDEAS



OUR APPROACH

Strategy: Account Based Marketing approach leveraging modern practices and technologies to evolve the role of marketing to reflect a stronger alignment with sales objectives and customer needs

Strategic Account Based Marketing

Personalized & tailored approach

Segment Based Marketing

 Demand Generation Campaigns (Campaign selection based on contact & account criteria)

Ultimately, our ABM approach is to "meet the customer where they are"

Strategic ABM

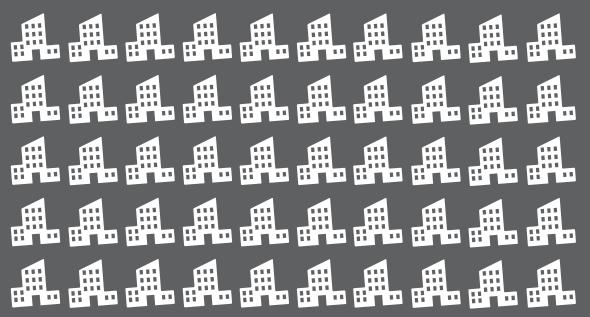
Segment Based Marketing

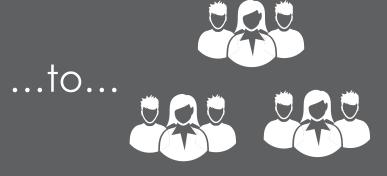
Non-Target Accounts



REALITY & FOCUS

Going from this...





...or this...



...is not easy!

GETTING STARTED – ABM STRATEGY

- **HOW** did we decide who gets...
- One-to-One

scale?

- One-to-Few
- One-to-Many ABM?

HOW & WHEN did we

PROCESSES and TECHNOLOGY?

WHAT are the expectations?

WHAT do we offer?

WHO is

involved?

2

ABM PROGRAM DELIVERABLES

ABM Kit Tier A

- Market intelligence + third party reports
- Target contact audit
- Personalized account based digital marketing (banner ads, syndication)
- First of a kind, new and unique
- Customized collateral/collateral formatting
- Customized account focused campaigns
- Joint ABM Marketing Plan development

ABM Kit Tier B

- Market intelligence
- Target contact audit
- Targeted ABM solution focused digital marketing (banner ads, syndication)
- Packaged campaigns
- Collateral formatting and enhancement



EXAMPLES

ABM What's Working: Custom Content













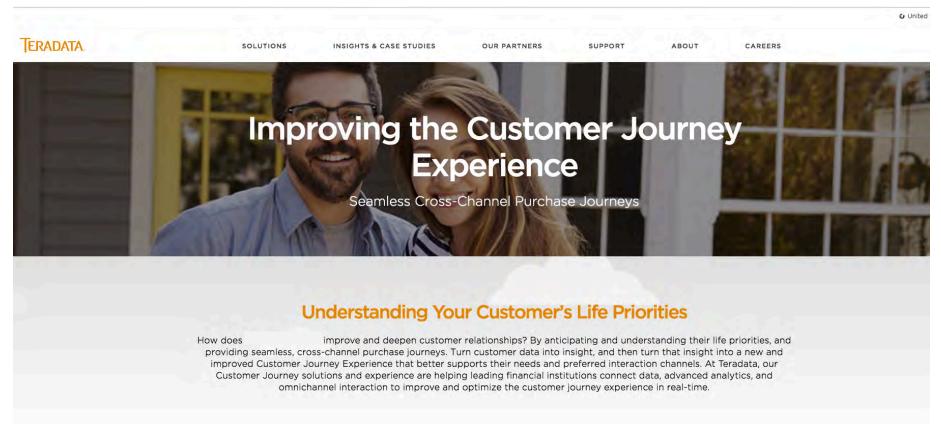








ABM What's Working: Web Personalization





ABM What's Working Example: Direct Mail

Art of Analytics

How to create awareness and connect with key execs?

Take an old school approach, direct mail! Book mailing to targeted executives. [integrated approach, of course!]





ABM What's Working Example: Social

Social

Social post on LinkedIn: +2K in 2 weeks and 44 likes.

"Of the likes, one was from [name], an SVP @ XYZ company... there were 18 views from people at XYZ, and 11 views from ABC. And 62 views from people with the title CEO/Executive Director." – TD Consulting Director



So cool to see and touch a fundamentally digital analysis printed in a high-quality book! In "The Art of Analytics" Yasmeen Ahmad @yasmeenahmaduk shares this analysis called 'The Marketing Jellyfish' which uses attribution scoring to create a clearer view of which events lead to retail and e-commerce sales. Known as a Sankey Path visualization it was created in Teradata's Aster analytics platform which also managed the final attribution scoring of all events within the customer journey.



44 Likes • 3 Comments

∆ Like □ Comment ⇒ Share







ABM in the Real World: Leveraging Personalization To Get Results

Chris Bondhus, Senior Director Demand Generation | @cbondhus Rose Morabito, Digital Campaign Manager | @RoseMorabito_BC

AGENDA

- WHO IS BRIGHTCOVE
- ABM SEGMENTATION
- ABM CAMPAIGNS
- PERSONALIZATION EXAMPLES
- REPORTING

What Brightcove Does



LEADER BY ANY MEASURE

4500+

1.3 B

7.6 mm

1.7 mm

Customers in over 70 countries

Streams delivered per month

Player loads per hour

Video views per hour

FORRESTER®

Gartner

FROST & SULLIVAN



B

Jglassdoor[.]

"A leader in Online Video
Platforms for Sales &
Marketing"
Forrester

"A Leader in Gartner's
Magic Quadrant for
Enterprise Video Content
Management"
Gartner

2016 Marketing Leadership Award for Global Online Video Platforms Audience Choice – Best Marketing Technology "Top Places to Work" Boston Globe "Best Places to Work" Glassdoor

ABM In Practice

Cut to The Chase...

THEN	NOW			
100% Inbound	Hybrid			
One-Size-Fits-All	Personalized			
Lite Customer Marketing	Dedicated Effort			
Reactive Pursuit	Proactive Pursuit			
Fragmented	Aligned			
0% of Pipeline	25% of Q2 Deals; 60% of Bookings			

Key Elements of ABM Personalization

- Segmentation
 - Customers vs Prospects
 - Territories
 - Industries
 - Specialty Segments
 - Competitor Accounts
- Creative/Campaigns
 - Advertisements
 - Social Campaigns
 - Direct Mail
- Reporting
- Google Analytics

In Practice

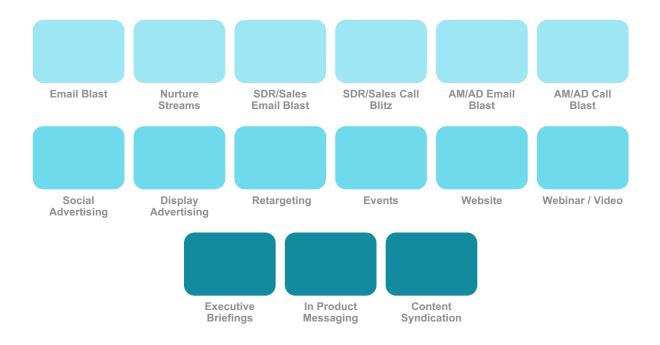
Google SEM Competitor LP
Last 7 Days

	C	ompany Name	Pageviews	Sessions	Avg. Time on Page	Exits	Bounce Rate 7	Users	% Exit	% New Sessions
			91 % of Total: 0.04% (210,806)	85 of Total: 0.05% (158,912)	00:03:05 Avg fd: View (00:02:70 (32:65%)	64 of Total 0,04" (158,829)	69.41% Avg far View 79.73% (-12.94%)	82 0,07* (120,091)	70.33% Avg for View: 75.34% (-6.65%)	74.12% Avg for View. 61.16% (21.18%)
0	1.	(Non-Company Visitor)	60 (65,93%)	55 (6)(-71%)	00:03:42	40 (62.50%)	65.45%	53 (64 63%)	66.67%	76.36%
D	2.	Borden Chemical Inc	2 (2.20%)	2 (2.35%)	00:03:37	1 (1.56%)	50.00%	1 (1.22%)	50.00%	0.00%
D	3.	III Association of School Boards	2 (2.20%)	1 (1:18%)	00:01:54	1 (3.56%)	0.00%	1 (7.22%)	50.00%	100.00%
	4.	Arealink Internet Services	1 (1.10%)	1 (1.18%)	00:00:00	1 (1.56%)	100.00%	1 (1,22%)	100.00%	100.00%
D	5.	Bitcentral Inc	1 (1.10%)	1 (1.16%)	00:00:00	1 (1.56%)	100.00%	1 (1.22%)	100.00%	0.00%
D	6.	Cartel LLC	1 (1.10%)	1 (1.18%)	00:00:00	1 (1.56%)	100.00%	1 (122%)	100.00%	100.00%
b	7.	Comcast Business Class	1 (1.10%)	1 (1.18%)	00:00:00	1 (1.56%)	100.00%	1 (1.22%)	100.00%	100.00%
	8.	Desjardins Financial Corporation	1 (1.10%)	1 (1.18%)	00:00:00	1 (1.56%)	100.00%	1 (1.22%)	100.00%	100.00%
	9.	Dw Montgomery & Company	1 (1.(0%)	1 (1.18%)	00:00:00	1 (1.56%)	100.00%	1 (1.22%)	100.00%	100.00%
D	10.	Eastward Capital Partners	1 (1.10%)	1 (1:18%)	00:00:21	0 (0.00%)	0.00%	1 (1.22%)	0.00%	100.00%
D	11.	Encore Enterprises	1 (1.10%)	1 (1.18%)	00:00:00	1 () 56%)	100.00%	1 (1.22%)	100.00%	100.00%
0	12.	ETR Associates	1 (7.10%)	1 (1.18%)	00:00:00	1 (7.56%)	100.00%	1 (7,22%)	100.00%	100.00%
D	13.	Gartner Inc	1 (1.10%)	1 (1,18%)	00:00:00	1 (1.56%)	100.00%	1 (1.22%)	100.00%	100.00%
D	14.	Indiana University Purdue University Indianapolis	1 (1.10%)	1 (1.18%)	00:00:00	1 (1.56%)	100.00%	1 (1.22%)	100.00%	0.00%

Campaigns



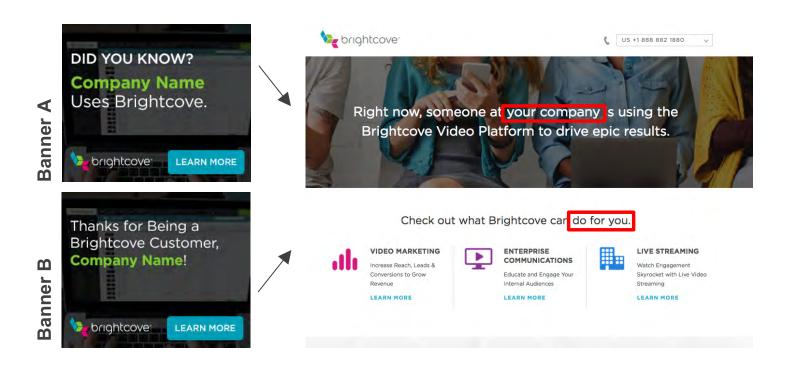
Multi-Channel ABM Campaigns



ABM Advertising

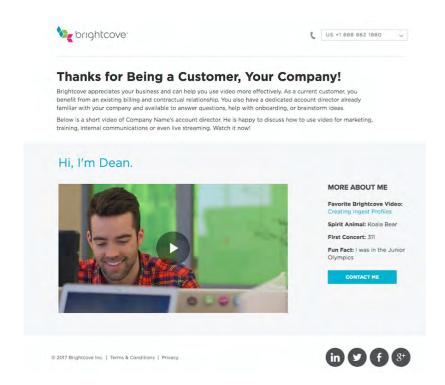
- Premium Accounts
- Two-Touch Campaigns
- A/B Testing

Customer Touch 1 Ads and LP



Customer Touch 2 Ads and LP

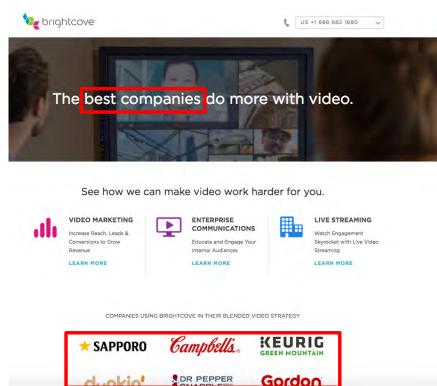




Prospect Touch 1 Ads and LP



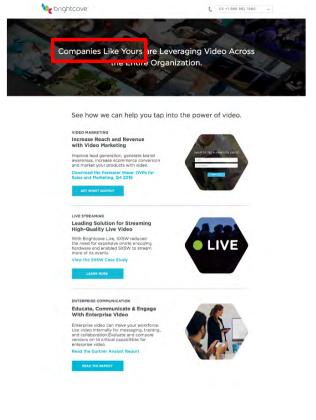




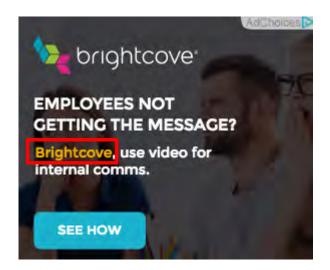
Prospect Touch 2 Ad and LPs







Franchise Touch 1







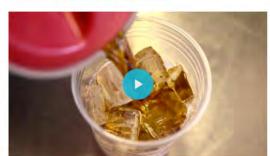
MEDIA & MONETIZATION

PRODUCTS Y

PARTNERS COMPANY Y TALK TO US

Delivering More Than Coffee: How Dunkin' Brands Uses Video to Reach 2,000 Franchisees **Around the Globe**

SEPTEMBER 28, 2016 BY JOANNE ALIBER | BRIGHTCOVE



Dunkin' Brands uses video as an essential tool in communicating with its 2,000 Dunkin' Donuts and Baskin-Robbins brands franchisees. America runs on Dunkin' - which keeps franchisees, often with multiple store locations dispersed around the globe, a very busy lot.

While each franchisee is unique, Dunkin' Brands finds video to be an important way to articulate and educate about a particular program or initiative. Consistency is a huge part of the business, and video is more than just another way to help drive that home. With video, the company is able to personalize the relationship franchisees have with Dunkin' Brands' CEO, Nigel Travis, while also giving effective instructionals and explanations about new equipment. Video also allows Dunkin' Brands to tailor content for franchise owners, crew members, and managers, on a wide variety of platforms.

With a sharp focus on the bottom line for its franchisees, Dunkin' Brands is able to see an increased level



Joanne Aliber

Joanne Aliber is Director of Marketing at Brightcove where she oversees all things related to Brightcove's customer VIP program. The VIP program recognizes Brightcove's customers' successes in applying cutting-edge video technologies and expertise in their businesses. Joanne partners with both media and digital marketing customers to showcase their expertise using video.

@ioaliber

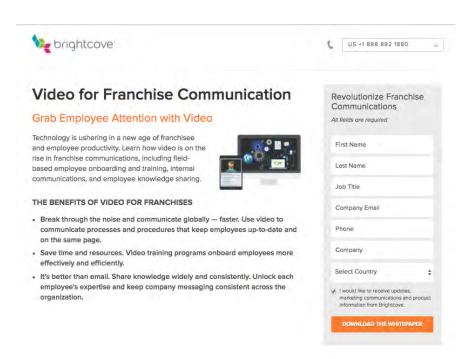
Get Brightcove's blog direct to your inbox.

SUBSCRIBE TODAY

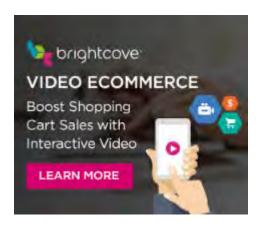
Franchise Touch 2







eCommerce







Video for eCommerce

How Video Can Boost Sales, Enrich Customer Experiences and Accelerate Your Buyer's Journey

Did you know 77% of consumers say they've been convinced to buy a product or service by watching a video? They, video is still underutilized in eCommerce. Video can do more than just drive awareness. Video delivers excellent customer experiences and advances the buyer's journey by allowing buyers to understand how a product looks, moves, and behaves.



IN THIS EBOOK, YOU'LL LEARN HOW TO:

- Integrate video into website optimization, social media, email, and landing pages
- Utilize emerging trends like multi-screening, live streaming, interactive shoppable video, and personalization
- Lower cart abandonment rates and increase cart size with a better experience
- · Adapt video to fit any point of the buyer's journey-even post-purchase

Connect with your consumers through video, download our eBook today.

1. "Video Marketing Statistics 2016," Wyzowl. Retrieved 2016.

Sell More Online	
All fields are required	
First Name	
Last Name	
Job Title	
Company Email	
Phone	
Company	
Select Country	‡
i would like to receive update marketing communications a product information from Bri	nd
I WANT ECOMM TIP	s

Advertising Results

Campaign	Net New Companies	Lifted %
Customers	193	78%
Prospects	241	83%
Franchise	20	77%

ABM ADVERTISING RESULTS

1H 2017				
Impressions	10,762,439			
Companies Targeted	374			
Clicks	4,015			
CTR	.06%			
Page Views	10,000			



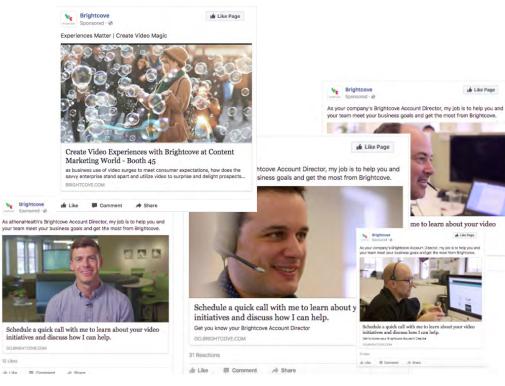
Video and ABM on Social

- Target Accounts Only
- Events Targeting

VMS Trial Ad

FB Demographics Profiles

Video Marketing Suite | \$199/month Brightcove Video Marketing Suite starts at \$199/month. Start your free month trial today.



29 Likes 1 Comment

if Like Comment A Share

ABM Facebook Campaign Results

Campaign Name	Impressions	Results	Reach	Cost per Results	Amount Spent (USD)	People Taking Action	Post Engagement
VMS Trial	508,775	12,500	130,371	0.371917	\$4,648.96	1,075	1,098
Meet Chris	101,658	2,940	31,789	0.113922	\$334.93	222	227
Meet Corey	91,209	3,490	37,810	0.096298	\$336.08	172	170
Meet Patrick	67,165	2,360	22,288	0.14211	\$335.38	116	115
Neil	50,822	750	4,383	0.588347	\$441.26	132	160
Meet Brian	45,689	1,220	9,458	0.275525	\$336.14	49	49
Neil	41,206	710	3,994	0.621352	\$441.16	191	220
Chris	30,402	850	5,616	0.267576	\$227.44	78	75
Neil	30,145	310	1,498	1.420645	\$440.40	57	59
Neil a	28,539	430	2,335	1.024047	\$440.34	95	95
Chris	23,228	690	4,404	0.329246	\$227.18	90	94

Meet your AM Email

• Open Rate: 224%

Unique Open Rate: 38%

• CTR: 16%

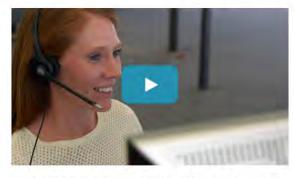
Click to Open: 20%



Hi Rose,

As your Brightcove account manager, my job is to help you and your team meet your business goals and get the most from Brightcove.

I am sending the **short video** below to share a little bit more about me. I would love to schedule a quick call with your team to learn about your video initiatives and discuss how I can help. Please let me know a time that works for you this week.



If you have any questions, don't hesitate to reach out to me. My full contact details are listed below.

Thanks,

Tara

Tara Ryan Senior Account Manager

Brightcove Inc. www.brightcove.com

290 Congress Street, 4th Floor Boston MA 02210

P: 617-245-5070

Landing Page: Meet your AM

- 56 Second Video
- · Warms the relationship
- · Adds personality to a name
- Avg Time Spent on Page 8:27 Minutes
- Avg Engagement Rate Over 80%

219 Responses 86 Meetings \$200K + in Pipe

IF A PICTURE IS WORTH A THOUSAND WORDS, A VIDEO IS WORTH A THOUSAND PICTURES

Shane, did you know Acme's already invested in a corporate video strategy that you can use?

DRAG



DIRECT MAIL & MICROSITE

1,000 pieces mailed to current accounts



GOT THE PICTURE?

Harness the power of a thousand pictures in every video by using Brightcove. We help more than 4700 customers in over 70 countries achieve success with video.



Click on the video to expand

Shane

DROP

Foster

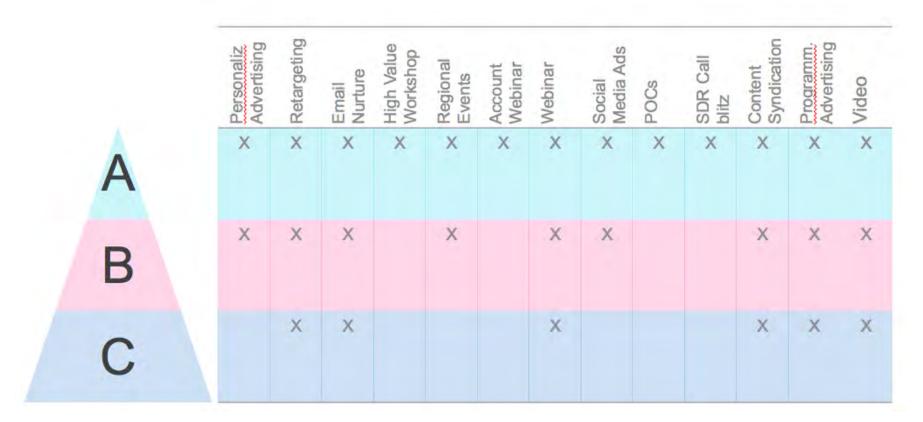
Acme

Phone

Email

SUBMIT

Account Pyramid



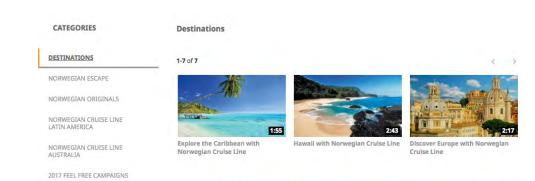
POCs Priority Accounts

- Top of the pyramid accounts for each sales territory
- Proof of Concept Mock Ups
- Personalized Emails to various roles at each company

https://www.youtube.com/user/NCLFrees tyle







Google Analytics and SDR Outreach

Assigned To	<u> Hunter Bolling</u>
Туре	Sent email
Subject	Email: Internal Communications has never been easier
Priority	Normal
Due Date	8/20/2017

H All man before to		e man as historiani et							
	e.com and zencode		-						
	emandbase Account	Report							
# 20170820-20170	820								
#	_								
Company Name	Account Owner	Account Stage	Landing Page	Source	Sessions	Pageviews	Pages / Session	Bounce	Rate
Agilent Technolog	e Kara Spangler	Qualifying	go prignts ave com/r	east-out.d.compan		1	1	41	100.00%
Agilent Technolog	e Kara Spangler	Qualifying	www.brightcove.com	bosoodlobe.com		1	1	1	100,00%
Apple Inc	Kara Spangler	Customer	ga brightcove.com/s	(direct)		4	t	4	100.00%
Automattic Inc	Hunter Bolling	Response	www.bngntcave.com	(direct)		1	1	ì	100.00%
First Republic Bank	Kara Spangler	Response	www.brightcove.com	google		4	8	3	0.00%
General Communic	ε Kara Spangler	SAL	www.brightcove.com	(direct)		1.1	1	1	100.00%
Integra Telecom In	c Kara Spangler	Response	mrk.orgntcare.com	google		4	1	1	0.00%
Microsoft Corporati	or Kara Spangler	Buyer	www.bngntcave.com	realpage com		i	1	t	100.00%
Occidental Petrole	u Kara Spangler	Customer	www.brightcave.com	(direct)		.1	2	7	0.00%
Splunk Inc	Kara Spangler	Qualifying	register.brightbave.c	Admil		1	4	4	0.00%

Additional To: @splunk.com
CC:
BCC:
Attachment: 7xnMHSK9Zv5CmP-8aynyo42nDHFYIjk597lccow0Lko=
Subject: Internal Communications has never been easier
Body:
Hi Sendur,
I'm Hunter Bolling, an Online Video Consultant with Brightcove- helping
businesses grow their video strategies as prospects and employees look to
digital assets to consume information.
Wanted to connect with you around Splunk's internal communications strategy.
As technology and digital communications continues to advance, busuniesses
and enterprises must adapt to the most effect ways to interact with their
employees.
Thought you might find the below infographic very interesting
What is your availability to connect either Tuesday or Thursday at 9:30am or
11:00am PST to discuss how you can improve Splunk's internal
communications strategy?
Sile.
Best,
Hunter
4
Hunter Bolling
Online Video Consultant
290 Congress St., 4th Floor, Boston, MA 02110
- Nagari Nation (1985년 - 1985년 시간 - 1985년 기계 전 1985년 198

BRIGHTCOVE INC. (NASDAQ: BCOV), is a leading global provider of powerful cloud solutions for delivering and monetizing video across connected

P: 617-299-8590 (tel:617-299-8590)

devices.

Brightcove Inc.

Do's and Don'ts of Campaigns

<u>DO</u>

- Segment and Personalize
- Take a multi-channel approach
- Test and Experiment
- Measure

DON'T

- Stop inbound efforts
- Boil the ocean
- Rush to judgment
- Forget sales



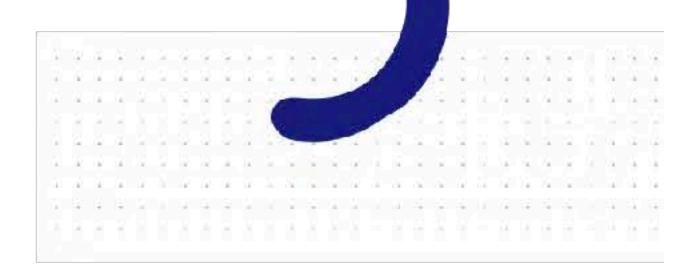
Final Thoughts

BE ALIGNED

BE PATIENT BE CREATIVE BE STRATEGIC

Use Video ⊙

Thank You!



Amy Holtzman, VP of Marketing

Partnering with Sales for ABM Success

splash



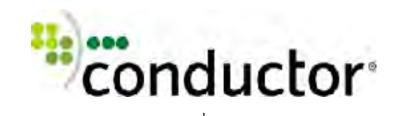
A little about me.



















Top 10 Reasons I've Heard From Real People I've Worked With to Not Try Account-Based Marketing

- 10. What we're doing is working. (But it wasn't)
- 9. It's hard.
- 8. It's not scalable.
- 7. My team already prospects and runs deal cycles a certain way and won't change.
- 6. Just because it's a big buzz word doesn't mean it's right for us.



Top 10 Reasons I've Heard From Real People I've Worked With to Not Try Account-Based Marketing

- 5. The only way to get more big deals with top accounts is to hire more sales people.
- 4. What you're proposing creates a lot of work for my team.
- 3. It's ineffective to target a small set of accounts when our market is so big.
- 2. You can do that, but you can't touch any accounts or contacts already in the database.
- 1. Marketing should worry about marketing, sales should worry about sales.



Bringing an account-based approach to Conductor

A little about Conductor.

- SEO & Content Marketing Platform
- Used by mid-market and enterprise companies that have a a key online conversion event
- Product is stickiest with multiple users / people who benefit from the data SEOs, Content Marketers, Digital Marketers, Marketing Exec engagement
- Very typical B2B SaaS sales structure and demand approach
- Sales cycle is ~6 mo

Bringing an account-based approach to Conductor

The need.

- 2014 move from a point-solution for SEO to a comprehensive content platform
- Traditional demand model was effective at attracting SEOs, but they often didn't have the authority to purchase a platform
- Hard to reach the multiple steakholders
 necessary for purchase and they usually didn't
 come from inbound

The Challenge.

Our product helped marketers improve inbound marketing, so company leadership was understandably resistant to focusing on ABM / outbound.

Getting approval for the first campaign.

- Persistence for more than a year.
- Committing to a pilot program that wouldn't take away from other plans.
- Marketing agreeing to the bulk of the responsibility and making the first campaign incredibly easy on BDR and Sales.
- Manually executing without adding to budget or tech stack.
- Not launching other ABM campaigns until effectiveness was proven.

The first campaign

Internet Retailer 500 campaign for the upcoming holiday season.

- Campaign: Jingle All the Way to the Top of Organic Results
- Audience: Internet Retailer 500 accounts approved by sales
- Criteria: Had to have at least 4 stakeholders

Marketing Responsibilities

- Campaign ideation
- All campaign planning
- Verifying and adding accounts in SFDC
- All contact discovery
- Content creation
- Competitive report per account
- Scripting calls
- Automating personal outreach
- Sending marketing outreach
- Stuffing and mailing mail kits
- Educating, updating, reporting

Sales Responsibilities

- Vetoing accounts and contacts
- Making calls (BDRs)

Bringing an account-based approach to Conductor

Success.

- Within 2 months, closed one of the biggest retailers in the US at 4X the avg deal size
- Generated ~30 opportunities and won 4 more deals (also larger than normal deal sizes)
- Sales, sales leadership and company leadership were begging for more ABM
- ABM became an important part of our marketing and sales approach
- Sales shared the responsibilities with marketing
- Budget/support for automating parts of ABM

Marketing Responsibilities

- Campaign ideation
- Campaign planning
- Negotiating criteria for accounts
- Negotiating criteria for contacts
- Content creation
- Organizing competitive reports
- Scripting calls
- Sending marketing outreach
- Working with mail house
- Educating, updating, reporting

Sales Responsibilities

- Campaign ideation participation
- Campaign planning participation
- Identifying accounts
- Contact discovery (BDRs)
- Support with messaging
- Reviewing competitive reports
- Making calls
- Real personal outreach emails
- Consistent updates and feedback

A little about Splash.

- Bigger market of companies to sell into any company that throws events!
- Selling into more than one department marketing, HR/recruiting, sales, community/user groups.
- 0
- Sales & BDR already on an ICP outbound strategy (yay!).
- We have an insane amount of inbound from our freemium product + website leads.
- Sales & BDR are begging marketing to get to ABM.



The Opportunity for ABM.

- Inbound has and will continue to carry us far but we can't rely on it for reaching all accounts or buying roles.
- ABM will be critical to capture the attention of ICPs not coming to us through inbound.
- ABM will support expansion into new divisions and departments of customer accounts.
- As we expand offerings, ABM will support our growth to new territories and for new use cases.

TOP TEN

Tips for Partnering with Sales for Your First ABM Campaign

- 10. Start slowly you can't move to all ABM overnight.
- 9. Be willing to take on more work than you think marketing should for your first campaign.
- 8. Over communicate Continually educate and inform sales of the campaign plan and progress.
- 7. Before launch, find a few allies on sales that believe in the cause.
- 6. Admit defeats. Not everything will work You're proving the value of new approach, not single tactic in it.

TOP TEN

Tips for Partnering with Sales for Your First ABM Campaign

- 5. Honor sales' requests to not include certain accounts or contacts.
- 4. Be transparent and frequent with reporting provide a dashboard to show what's happening and be prepared to report early and often.
- 3. Agree on what success looks like ahead of launch.
- 2. Share the credit for success. It may have been your idea and your campaign, but it's not successful without their support.
- 1. Plan around their busy times there's nothing worse than a tone-deaf marketer trying to get buy-in or launch at the end of a quarter.

Thank you.

amy@splashthat.com



Broadening and Deepening Account-Based Marketing at SAP

September 12, 2017



It's All About Customer Experience



"72% of CEOs believe their industries will transform more in the next 3 years than in the past 50." – *Forbes* Insights, 2016 Global CEO Outlook

"70% of buying experiences are based on how the customer feels they are being treated." – McKinsey

"87% of companies say ABM delivers higher ROI than other types of marketing." – ITSMA and ABM Leadership Alliance Survey

Back to the Beginning...

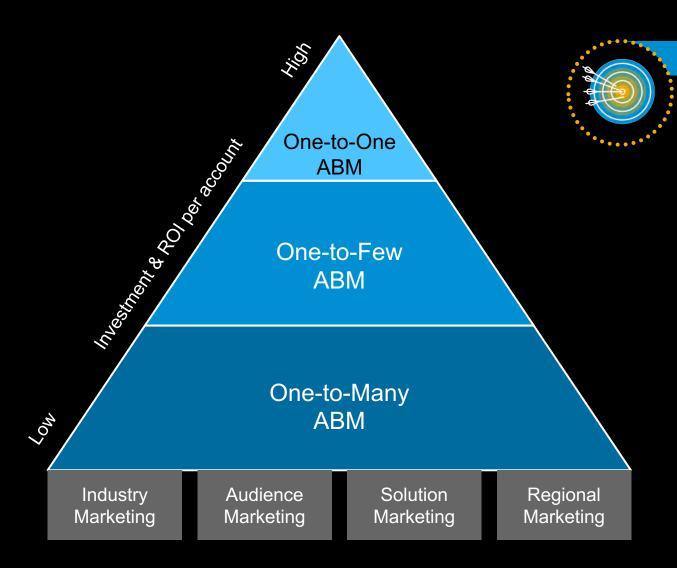
Uncoordinated marketing activities with sub-optimized customer experience

- Reactive based on sales requests
- Inability to measure results by account
- Very limited best practice sharing
- Strong focus on physical events
- No common methodology/training





Marketing at SAP – How We Reach Our Customers



Account Based Marketing at SAP

- Improve customer experience for our top accounts through developing targeted 1:1 marketing and communications programs – WITH them
- Develop targeted 1:few programming to support top strategic customers facing similar challenges
- Share learnings from direct customer engagements to drive successes throughout other customer segments

The Account-Based Marketing Journey at SAP

2014

2015

2016

2017

Proposed

2018

- 1:1 Pilot program (5 accounts in North America)
- Built business case for expansion
- Dedicated marketing resource for program administration (65 accounts in program launch)

- ITSMA Certification
 Training for extended
 NA team
- Formation of North America Program Office (decreased to 55 accounts in program)
- Formation of Global Program Office/COE (30 accounts globally, 5 in NA)

- Re-calibration of accounts (40 accounts in North America, 5 with global support)
- Alignment with SAP Strategic Customer Program
- 20 accounts with 1:1 support
- Formation of 1:few programming in NA
- Expansion of digital programming to all Strategic accounts

- Mainstreaming of ABM approach – improving collaboration across marketing plans
- 20 accounts with 1:1 support – incorporate more post-purchase programs
- Expansion of 1:few model
- Expansion of 1:many model – scale with technology

Moving Beyond Demand Generation: 1:1 Plan Highlights



Loyalty and Advocacy

"We are a small communications team that appreciates SAP's help and resources, but more importantly, we want to embrace the expertise of the SAP brand." – SAP Customer



Strategic Partnering – Reference Building

"We must position our Industrial Retail Strategy & Live Factory as competitive advantages . . . we must fully document and extend our strategy - first to our leaders, but then to our entire organization as well as our customers. We believe Leonardo will get us there." – SAP Customer

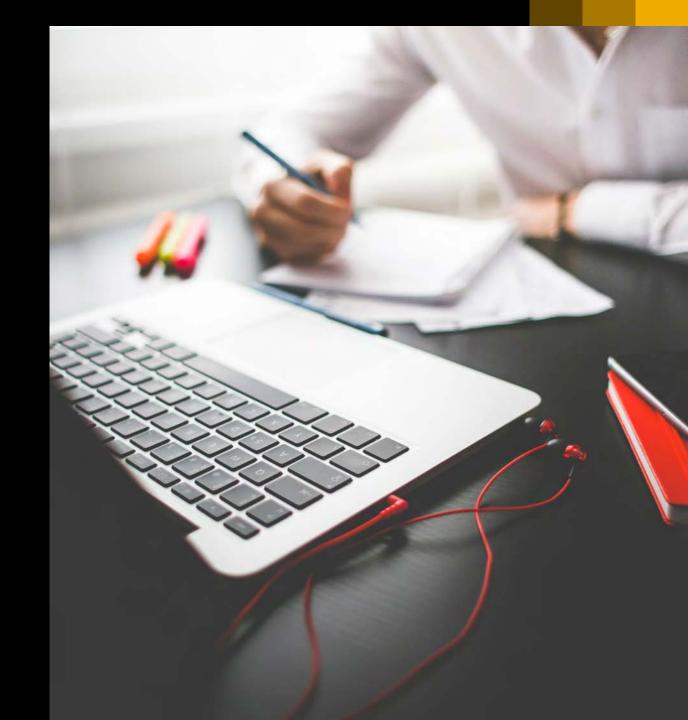


Building Communities of Practice

"Translating learning into action offers competitive advantage." - SAP Customer

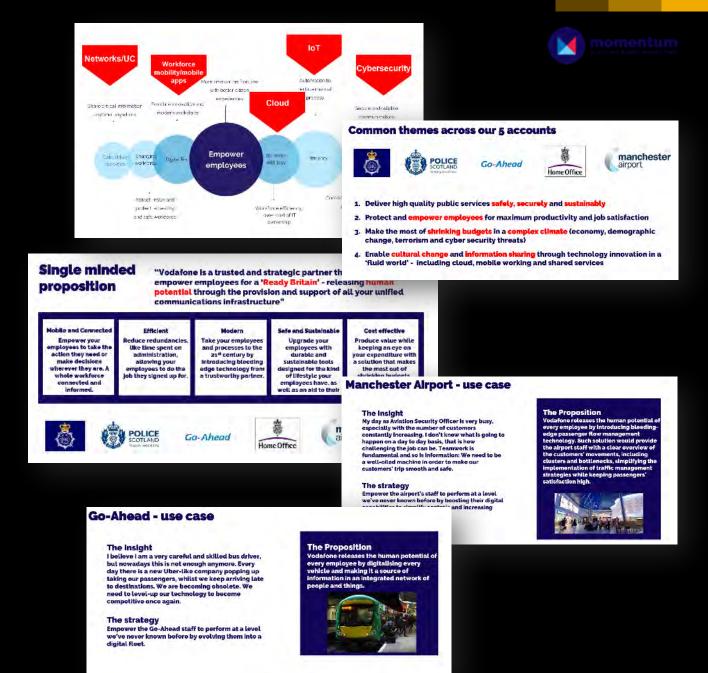
Broadening and Deepening ABM Programs

- Hybrid staffing of accounts and plans
 - Dedicated and part-time resources
- Creation of 1:few model
- Scaling digital programming/personalization across all strategic accounts in North America
- Program office team support of ASAP program (Acceleration programming for top 2H deals)
- Solution-focused account-based regional pipeline acceleration



One-to-Few Approach (Industry)

- Identify accounts
- Build "clusters" of account including context
- Define set of key messages
- Build toolkit for each account (10-15% personalization)
- Execute through extended account team and executive stakeholders



One-to-Few Approach (Audience)

Objective: Identify and Launch an ABM program focused on LOB targets at multiple SCP accounts

Audience: Selected HR LOB based on importance to SCP account objectives

Targets: Partnered with HR LoB marketing; surveyed accounts; established five (5) top accounts for trial

Program: Initiated a three-phase account research and personalized asset development program

Phases & Timeline

Account Selection (March-April)



Research & CHRO **Profiles** (April-May)



ID Theme, Asset Review (June-July)





Personalized. interactive asset (August)



Customer **Engagement** (September)



Target Account Marketing (TAM)

Business Objective

 Targeted Marketing Programming for Priority Account Sets to Drive More Pipeline and Close More Revenue

Results

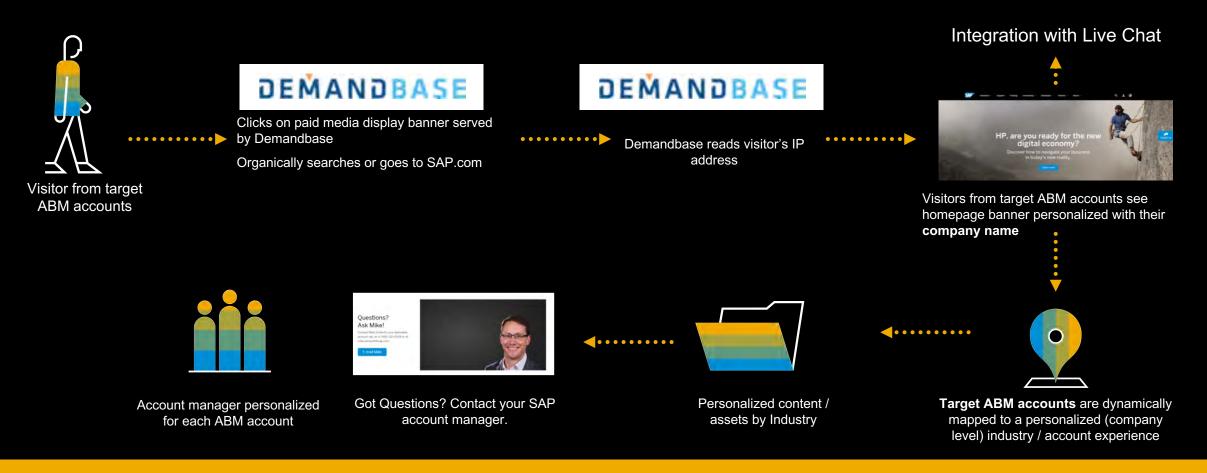
- <u>Top of Funnel</u>: 5x customer engagement (marketing touches)
- <u>Conversion</u>: Higher lead rates (up to 50% improvement)
- Mid to Bottom Funnel: Larger opportunity and revenue values (> 25%)

Analytics + Account insights + Targeted

Marketing Engagement = Increased Success



SAP Digital ABM Program



Initial Results

Overall CTR of 4.5% (2x SAP.com avg)
Overall CTR Lift of 623.3%

Overall engagement count per visitor as high as **6.1** compared to 3.3 for benchmark

More than \$100M pipeline touched

ABM Impact



ABM accounts have outperformed non-ABM accounts in pipeline conversion by 63%.



In dollar values, ABM accounts have closed 19% more touched pipeline than non-ABM accounts.



ABM accounts closed 12% faster (on average) than non-ABM accounts.

Lessons Learned and Go Forward Plan

Lessons learned:

- Change can not be avoided adapt
- Continual education process and best practice sharing
- Trial and error at an account (and account group) level
- Scaling remains a challenge look for areas to scale leveraging technology

Next steps:

- Continue to refine measurement processes
- Refine and improve "what's working"
- Share and learn with global organization



When in doubt, connect

That's what fast-growing, important organizations do.

Making stuff is great.

Making connections is even better.

From "Seth Godin's Blog on marketing, tribes and respect."



QUESTIONS?

@amylccraven in/amycraven

